



Sellafield Ltd



Decommissioning Delivery Partnership (DDP)

Overview

BECBC SECTOR GROUP – 2nd November 2016

*Simon Martin,
DDP Programme Manager*

*DDP Vision:
To make DDP the framework of choice
by delivering risk and hazard reduction
through a robust and collaborative
partnership.*



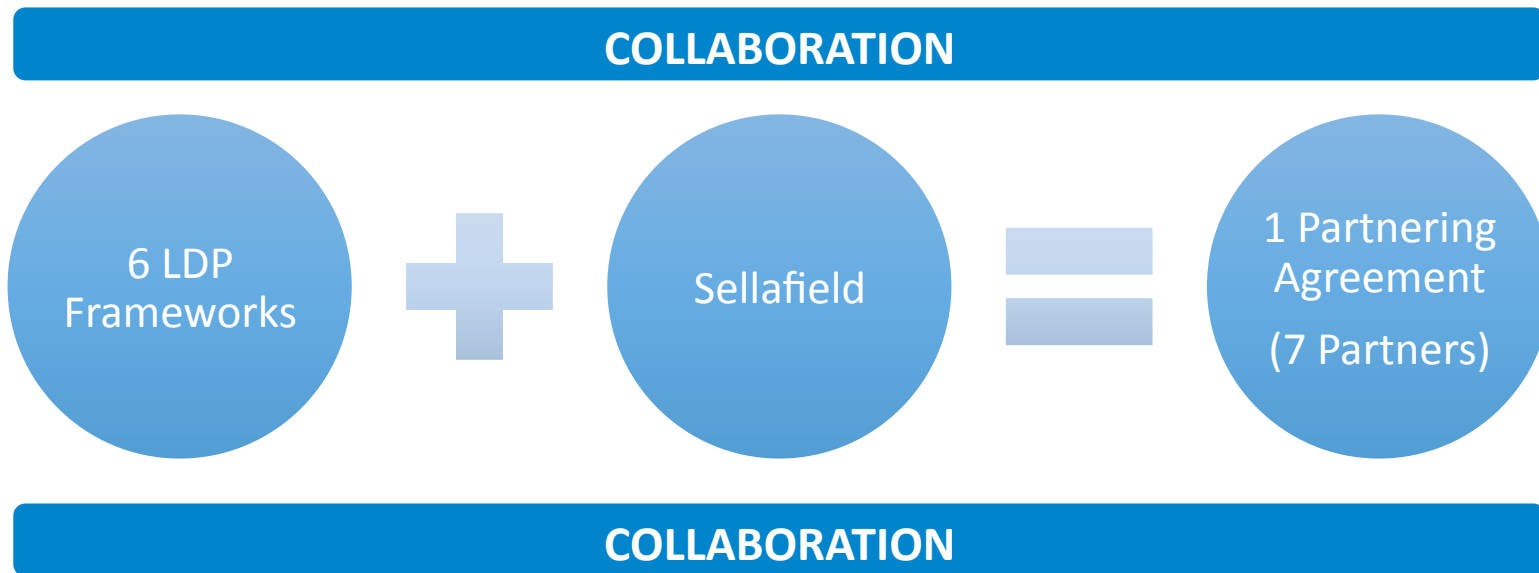
What is DDP?

- DDP is a 10 year (5+5) framework, designed to provide a route to market for up to £1.5Bn worth of work.
 - Current forecast circa £500m
- DDP is available to all areas within Sellafield Ltd, subject to the work aligning with the intent of the framework.
- The framework scope covers a broad range of project lifecycle activities – flexible and adaptable.
- The arrangements are such, that work can be directly awarded with no further competition required.
- Six Lot Delivery Partners (LDP's) providing capacity and capability to deliver Decommissioning Tasks and Projects across SL.
- DDP went live on 1st April 2016

What is the Decommissioning Delivery Partnership (DDP)?.....

What DDP is	What DDP is not
A partnership	An alliance
A long term framework (5 years + 5 years)	A contract with a minimum liability
A change programme based on benefits realisation	A workforce task management group
A quicker way to access capability that Sellafield Ltd does not possess	A body shop to augment Sellafield staff
A platform to engender behaviour changes both for Sellafield as well as its supply chain	A panacea

DDP is Working Differently with the Supply Chain!



What kind of work can DDP do?

- Scope delivery covering full task or project life cycles
- Tasks, minor projects, or major projects
- Not intended to replace existing site wide frameworks
 - E.g. Access & Insulation framework
- Lot Delivery Partners (LDPs) selected to develop and provide greater capability and capacity within the SL supply chain, to avoid reliance on single specialists
- Increase the social impact

Commercial Arrangements

- DDP is a bespoke framework, but uses NEC for all contracts placed through it – strict adherence to NEC.
- Use of CEMAR is mandatory pre-requisite for using DDP. CEMAR is an electronic contract administration tool.
- Within Lot 1, all work under the threshold of £5M is directly allocated to one of the four LDPs. Work valued >£5M is awarded via a simple mini-competition process.
- A standard Performance Assurance Methodology (PAM) is used to monitor and compare performance of the six LDP's.
- All LDPs have declared a percentage of their fee they will place 'at risk'. Release of this fee is based on delivery of mutually agreed success factors for the work.
- The DDP Steering group and DDP Board have issued a mandate to streamline and improve the processes being used.
- DDP has a dedicated Contracting Officer (Steve Williams), and in all cases we utilise the standard process to place work.

DECOMMISSIONING DELIVERY PARTNERSHIP (DDP)

Effective
Planning of
Work

Timely access
to SQEP
resources

Improved
Schedule
Delivery

Right First
Time Technical
Solutions

Increased
Supply Chain
Innovation

Vision: To make DDP the framework of choice by delivering risk and hazard reduction through a robust & collaborative partnership.



Lot 1 Lot Delivery Partners (LDPs)



Atkins Doosan Areva Project Team (ADAPT) – Atkins, Areva, Doosan Babcock
Lead: Steve Topping (Areva)



Cumbria Nuclear Solutions Limited (CNSL) – James Fisher Nuclear, React, Stobarts, Shepley, WYG, Westinghouse Electric Company, Jacobs
Lead: John Kipling (Westinghouse)



Integrated Decommissioning Solutions (IDS) – Atkins , Hertel, North West Projects, Westlakes Engineering
Lead: Dave Wilson (Atkins)



Nexus Decommissioning Alliance – Costain, Mott MacDonald, NG Bailey, Safety Critical, Squibb Group
Lead: Neil Bennion (Costain)

Lot 2 Lot Delivery Partners (LDPs)



The Decommissioning Alliance (TDA)- Atkins (Energy Solutions EU Ltd), Jacobs UK Ltd, Westinghouse Electric Company UK Ltd
Lead: Mike Gull

Lot 3 Lot Delivery Partners (LDPs)



Amec, Hertel, Shepley – Amec Foster Wheeler, Hertel, Shepleys (strategic partners: James Fisher Nuclear, National Nuclear Laboratories, Tenet Consultants)
Lead: Ed Welsh

Benefit Delivery is at Our Core



<i>Benefits</i>	<i>Intent</i>
1. Improved Schedule Delivery	Beat key project dates [pertaining to risk and hazard reduction], including Key Decom Milestones
2. Effective Planning of Work	Efficient deployment of the supply chain
3. Timely Access to SQEP Resources	Effective and efficient deployment of resources in order to provide paths of employment
4. Right 1st Time Technical Solutions	Help all partners avoid abortive "solutions"
5. Increased Supply Chain Innovation	Early engagement of the supply chain to provide and deliver innovative solutions

Bottom Line:

DDP Value for Money = Delivering these Benefits

What does DDP bring?

- DDP enables SL to create continuity in the supply chain which is better aligned to the work scope therefore mitigating the risk of disruption and delay to decommissioning activity as a result of procurement.
- Early engagement of the supply chain.
- There are no procurement legislation issues which prevent direct awards to the lot partners, speeding the process to deliver work and engage with the supply chain earlier.
- The 6 LDPs offer a wide range of experience and discipline to deliver the broad spectrum of requirements of Sellafield Limited.
- Greater focus on rewards based on business, programme and project outcomes.
- Management arrangements within DDP will deliver effective coordination with other Overarching Acquisition frameworks where there could be potential competition for resources.

Current Position

- Across DDP, we have placed approximately £10M to date
- B6 demolition contract has been competed and awarded to ADAPT (£15M)
- Asset Care contract has been competed and awarded to CNSL (£55M)
- Internal Board audit has been completed, which has concluded DDP is well set – up and capable to deliver.
- The demolition team have now removed 10 buildings from across the site.
- Formation of ‘Remediation’ (Solid Waste, SR&DP, Calder, MBGWS) and the placement of all
- FGMSP – Transitioned to DDP
- MSSS – Plans to transition from incumbent in place

B918



- Redundant office accommodation

B918



- Soft Strip was completed in 15/16 FY, machine demolition completed in 16/17 FY

B918



Final Price: £126,799.03

(Machine demolition only)

Duration: 12/02/16 – 17/05/16

Area released: 3,800m²

B155



- Redundant former chemical plumbers workshop

B155



Key activities:

- Environmental clean-up
- Scaffold erection
- Soft strip
- Machine Demolition
- Co-ordination of waste removals

B155



Final Price: £223,384.00

Duration: 20/05/16 – 11/08/16

Area released: 2,300m²

DDP Programme Contacts

Role	
Glenn McCracken	Senior Responsible Owner (SRO)
Simon Martin	DDP Programme Manager
Steve Williams	DDP Contracting Officer
Debbie Brewer	DDP Supplier Relationship Manager
Tom Douglas	DDP Programme Support
Saskia May	Business Trainee

For further information contact:
Steve Williams, Debbie Brewer, Tom Douglas
(contact details in DDP Quick Start Guide)

Any Questions?